

# **■** AGM Presentation

November 27 2014

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# **Graham Baillie**

Chairman's Address





# Mark Thompson

**CEO** Presentation



# Capital Structure

## ASX: As @ date 26/11/2014 or last set of accounts

Share Price	\$0.020
Shares On issue (million)	327.9
Performance Options (million)	35.7
Market Cap (\$million)	\$6.6
52 Week High / Low	\$0.074 / \$0.015



# Capital Structure

## Top 5 Shareholders (As @ 31/10/2014)

Graham Baillie	83,124,215	25.4%
Mark Jobling	35,600,000	10.9%
John Bond	31,198,481	9.5%
TT Nicholls PTY LTD (Super Ac.)	6,667,012	2.0%
Tony Simmons	6,380,943	1.9%



# ■ Capital Structure

(\$million)	2014	2013	"% Increase YOY"
Revenue (Continuing Operations)	\$11.6	\$10.1	13%
EBITDA	-\$1.2	-\$1.5	18%
NPAT (Continuing Operations)	-\$1.4	-\$2.5	44%



# **2**013/14 Corporate Overview

## Highlights

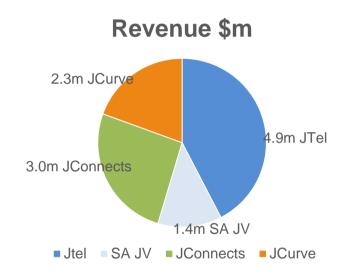
- Revenue of \$11.6 million (up 13% on prior corresponding period)
- Two major acquisitions; JCurve Solutions Pty Ltd on 31 October 2013 and The Full Circle Group on 17 June 2014
- Cash position of \$2.8 million as at 30 June 2014
- Underlying breakeven financial performance (excluding one off acquisition and impairment costs)
- Increased R&D investment in software and technology platform to \$1.8m Opex
- Re-branding of Stratatel Limited to JCurve Solutions Ltd
- Management and business unit restructure to align with new organisation post acquisition
- · Successful secondary market equity raise
- Reported EBITDA from ordinary operations for the period were a loss of \$1.2m and NPAT a loss of \$1.4m



# Financial Performance

#### Results Announcement to the Markets

	Year end @ 30/06/14 \$	Year end @ 30/06/13 \$	Percentage increase / (decrease) over previous corresponding period
Revenue from continuing operations	11,637,193	10,139,950	13% increase
Earnings before interest, taxation, depreciation & amortisation (EBITDA)	-1,211523	-1,476,986	18% decrease
Net loss after tax (from continuing operations only)	-1,424,796	-2,536,533	44% decrease





# ■2013/14 Operating Highlights & Challenges

## **JCurve Highlights**

- New revenue contribution \$2.3m
- 139 new customers added since acquisition
- High potential for revenue growth

## JTel Highlights

- 10% growth over previous financial year
- Acquisition of Full Circle on 17 June 2014
- Major Managed Services Contract secured with Boral
- Exclusive distribution rights for leading data roaming cost reduction app, Wandera

## ) JCurve Challenges

- Accounting only software market very competitive
- High SME business closure rate

#### JTel Challenges

- South African major telco contract goes to RFP
- Major white label channel pricing reduced as part of cost reduction strategies and in line with pricing demands from the market

#### **JConnects Highlights**

Higher utilisation of WA professional services resources across Group

#### **JConnects Challenges**

 Reduction in revenue by 29% from IBM license renewals, however at a very low margin therefore immaterial impact to cash flow and P&L.



# Looking ahead...



## JCS 2014/15 Business Plan

#### Group

- Appointed new CEO and CFO
- Faster growth through innovation, product development and channels
- Committed to delivering a lower overhead and cost base
- Deliver Improved Operational Efficiency and Financial performance

#### **JCurve**

- Drive uptake of entry level solution via Digital channel
- Closer management of Professional Services and product development
- Focus on Accounting and Advisors channel for market penetration
- Restructure Support model to improve retention performance

#### JTel/Full Circle

- Complete Full Circle best of breed platform project by June 2015.
- Commence migration of customers to a single platform built on Ruby-on-Rails based application
- Focus on selling Total Lifecycle Management Service offering to both existing and new clients

#### **JConnects**

 Exit IBM Reseller business to improve financial performance but retain Professional Services team to support wider Group

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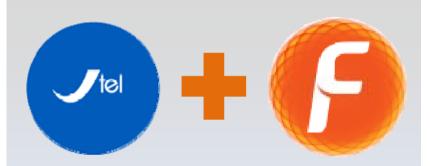
## SaaS Portfolio in the Cloud

## **ERP for growing SMEs**



- Built on Global #1 in Cloud ERP NetSuite
- Best of breed software for SME who need more than accounting only.
- Fast growing market

## Total Lifecycle Management Service



- Solutions for total expense management of the telco contract
- Built on new platform that is modern , scalable and supports rapid development



# ■ Big Software for Small Business





## What We Do

# Accounting/ERP software in the "Cloud" for Small Business

- We empower our customers to make timely, informed and reasoned commercial, operating and financial decisions by providing them with the same tools the largest companies in the world have at their disposal
- Fits in SME market between accounting only and mid-market ERP software
- 850k SME business 1-19 employees ANZ
- · Accessed anywhere, anytime, any device





# ■ JCurve – A Significant opportunity going forward

#### 20 % year on year growth

- We are playing in a very strong growth environment
- · Aim to take market share off incumbents who don't provide the single growth path that ERP does

#### 3 key Go to market strategies

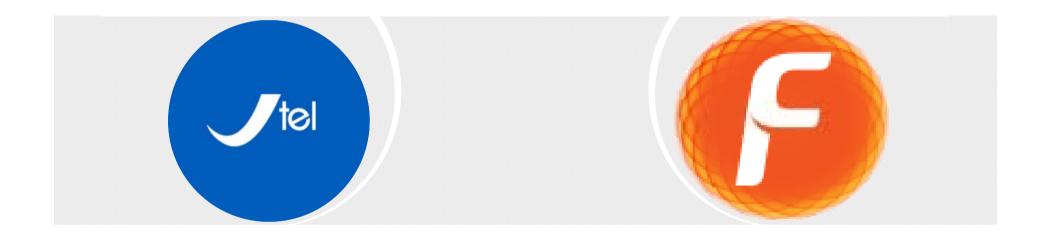
- Direct Sales into Wholesale and Distribution, Retail, and Franchise verticals with JStore value add.
- Digital launch targeting SME who have outgrown accounting only software
- Indirect Channel into Accounting and Advisory T2 and T3 firms to penetrate their customer base, currently engaged with 15 firms

## 2014/15 YTD Oct

- 17% up on revenue year on year
- Revenue on budget



# ■ Total Lifecycle Management Service





## What We Do





## Telecommunications Expense Management (TEM)

- Fills gap in basic carrier bill reporting systems for midmarket, enterprise and government clients
- Also provide sophisticated auditing to reduce spend by up to 26% - keeps carrier honest.
- Automates carrier billing and improves visibility of usage

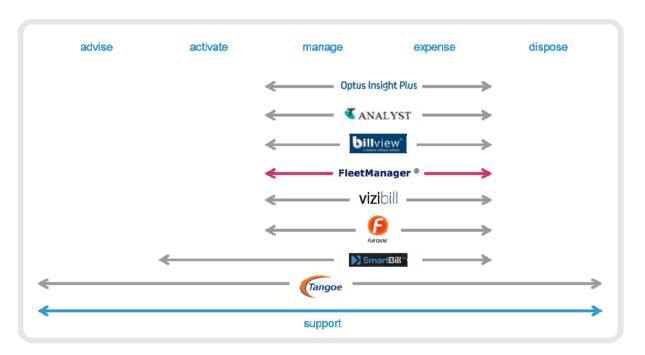






# ■ The Opportunity

- Deliver the FCG platform to fill the gap in the Total Lifecycle Management Services market
- Bridge any gaps by partnering with Wandera and others
- Expand Managed Services offering to include services such as Mobile Device Management
- Add to existing portfolio of resellers/partners
  - Optus
  - IMEI Telstra reseller
  - ITNewcomm Integrator
  - Connecting Up





# Go to market strategy

- One platform two brands
  - FCG SME and Mid Tier
  - JTel Enterprise and Government















Expand on Channel and Partner Strategy to create new sales channels and provide additional capability to meet the requirements of the Total Lifecycle Management Service







## 2015 Outlook

2014/15 will be a year of consolidation with the integration of two acquisitions, completion of the FCG platform and focus on taking our products to market via the key channels identified. The business is currently undergoing a restructure under which staff numbers will be reduced by 25% by the end of January. With these changes, and despite the loss of revenue from 2 major customers, operationally we are anticipating a positive EBITDA result for 2014/15 with Revenue in the range of \$12m-\$13m for the year.

Under Accounting Standards we have an obligation to review the JCurve ERP acquisition for any possible impairment exposure and the results of this will be communicated with our six monthly result.



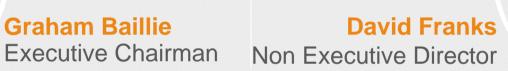
# Questions



## Board of Directors



**Graham Baillie** 







**Bruce Hatchman** Incoming Non **Executive Chairman** 

**John Bond** Non Executive Director







"That Mr John Bond be re-elected as a Director of the Company."



#### RE-ELECTION OF DIRECTOR – MR DAVID FRANKS



"That Mr David Franks be re-elected as a Director of the Company."



#### RE-ELECTION OF DIRECTOR - MR DAVID FRANKS

"To adopt the JCS Remuneration Report for the year ended 30 June 2014."



#### RATIFICATION OF PRIOR ISSUE OF SECURITIES UNDER PLACEMENT

"That for the purposes of ASX Listing Rule 7.4 and for all other purposes, the Shareholders ratify and approve the issue of 50,172,030 Shares for the purposes and on the terms and conditions set out in the Explanatory Statement accompanying the Notice."



#### RATIFICATION OF PRIOR ISSUE OF SECURITIES

"That for the purposes of ASX Listing Rule 7.4 and for all other purposes, the Shareholders ratify and approve the issue of 15,178,571 Shares for the purposes and on the terms and conditions set out in the Explanatory Statement accompanying the Notice."



